

DRAFT 2021/2022 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

NGQUSHWA LOCAL MUNICIPALITY :DRAFT 202/2022 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

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		KPA 1: INSTITUTIONAL DEVELOPMENT AND DESIGN WEIGHT :20													
ategy	Objective	Key Performance Indicator	Annual Target	Budget	Baseline	Quarter One(1)Target	Quarter One(1) Evidence Required	Quarter Two (2) Target	Quarter Two (2) Evidence Required	Quarter Three (3) Target	Quarter Three (3) Evidence Required	Quarter Four (4) Target	Quarter Four (4) Evidence Required	CUSTODIAN	KPI NO
improve anisational esion and activeness	To ensure continuous implementation of Municipal vision and mission through Human Resources Management plan by 2022	Number of Human Resource Plan activities implemented by 30 June 2022	Four (4) Human Resource activities implementation by 30 June 2022	RO	Human Resource Plan/strategy in place	Advertising of vacant and budgeted positions in line with 2021/22 Organogram by 30 September 2021.	Quarterly report on advertising of vacant positions signed by HOD and proof of advertisement.	Conducting workshop for all staff on HR policies by 31 December 2021	Quarterly Report on workshop conducted and attendance registers	Conduct staff induction and orientation on the newly appointed employees by both HR and relevant departments by 31 March 2022	Quarterly report on staff induction, orientation of newly appointed employees and attendance registers	Review 2020/2021 Organisationa structure (organogram) for 2021/2022 financial year by 30 June 2022	2021/2022 organisational	Director Corporate Services	IDD 1
	and efficient records	Number of Document Management Strategy activities implemented by 30 June 2022	Four (4) Document Management Strategy activities implemented by 30 June 2022	RO	Implementation of Electronic Records Management System		Not Applicable	Conduct one training on members of Records Management Forum by 31 December 2021	Quarterly report on training conducted to members of records management forum and Invitation	Conduct Training of Municipal staff on Proper Records Management. Conduct quarterly records management forum meeting by 31 March 2022.		Conduct quarterly records management forum meeting by 30 June 2022	Records management forum meeting minutes and agenda of the forum meeting.		IDD 2
		Server consolidation and virtualization Phase 2 by 30 June 2022	Procurement of server consolidation and virtualization phase 2 by 30 June 2022.		ICT Governance framework	Not Applicable	Not Applicable	Develop Terms of reference for server consolidation, advertisement of server consolidation and virtualization phase 2 by 31 December 2021.	of reference and copy of an	Procurement of Server,consolidation and configuration of the new server by 31 March 2022	Service provider appointment letter for consolidation and virtualization phase 2.	Not Applicable	Not Applicable	Director Corporate Services	IDD 3
ategy	Objective	Key Performance Indicator	Annual Target	KPA 2 :QUALIT	TY BASIC SERVICE Baseline	DELIVERY AND INFRASTRUC Quarter One(1)Target	TURE DEVELOPMENT WEI Quarter One (1)Evidence Required		Quarter Two (2) Evidence Required	Quarter Three(3) Target	Quarter Three(3) Evidence Required	Quarter Four (4) Target	Quarter Four (4) Evidence Required	Custodian	KPI NO
provisioning in order to ensure rendering of sustainable and affordable services to the communities of Ngqushwa	financial administration of all infrastructure grants, to manage all	Number of km contructed by 30 June 2022	Construction of 5km Machibi Internal Roads (Ward 4) by 30 June 2022	R3,600,567	Not Applicable	Appointment of consultant ,Development of preliminary design report and payment of service provider for the construction of 5 km internal road in Machibi Internal Roads by 30 September 2021	Consultant appointment letter, Preliminary design report and Proof of payment for Construction of 5km Machibi internal road.	Appointment of contractor, conduct site meeting, payment for construction of 5km internal road in Machibi by 31 December 2021		Issuing of practical completion certificate to appointed service provider for construction of 5km internal road in Machibi by 31 March 2022	Practical completion cartificate for 5km Machibi internal road.	Issuing of final completion oertificate to appointed service provider and retention payment for construction of 5km internal road in Machibi by 30 June 2022	Final completion certificate and Proof of retention payment for 5km Machibi internal road.		QBSD 1
	infrastructure projects in	Number of km contructed by 30 June 2022	Construction of 5km Mxaxa Internal Roads (Ward 7) by 30 June 2022	R3,408,276	Not Applicable	Appointment of consultant ,Development of preliminary design report and payment of service provider for the construction of 5km internal road in Mxaxa Internal Roads by 30 September 2021	Consultant appointment letter, Preliminary design report and Proof of payment for Construction of5km Mxaxa internal road.	Appointment of contractor, conduct site meeting, payment for construction of 5km internal road in Maxasi by 31 December 2021		Issuing of practical completion certificate to appointed service provider for construction of 5.km internal road in Mxaxa by 31 March 2022	Practical completion certificate for 5km Mxaxa internal road.	Issuing of final completion certificate to appointed service provider and retention payment for construction of 5km internal road in Mxaxa by 30 June 2022	Final completion certificate and Proof of retention payment for 5km Mxxa internal road.		QBSD 2
		Number of km contructed by 30 June 2022	Construction of 5km Pola Park Internal Roads (Ward 8) by 30 June 2022	R3,807,563	Not Applicable	Appointment of consultant ,Development of preliminary design report and payment of service provider for the construction of 5km internal road in Pola Park Internal Roads by 30 September 2021	Consultant appointment letter, Preliminary design report and Proof of payment for Construction of5km Pola Park internal road.	Appointment of contractor, conduct site meeting, payment for construction of Skim internal road in Pola Park by 31 December 2021		Issuing of practical completion certificate to appointed service provider for construction of 5km internal road in Pola Park by 31 March 2022	Practical completion certificate for 5km Pola Park internal road.	lesuing of final completion certificate to appointed service provider and retention payment for construction of 5km internal road in Pola Park by 30 June 2022	Final completion certificate and Proof of retention payment for 5km Pola Park internal road.		GBSD 3
		Number of km contructed by 30 June 2022	Construction of 5km Pikoli Internal Roads (Ward 9) by 30 June 2022	R3,533,685	Not Applicable	Appointment of consultant ,Development of preliminary design report and payment of service provider for the construction of5km internal road in Pikolii Internal Roads by 30 September 2021	Consultant appointment letter, Prellminary design report and Proof of payment for Construction of .5km Pikoll internal road.	Appointment of contractor, conduct site meeting, payment for construction of 5km internal road in Pikoli by 31 December 2021		Issuing of practical completion certificate to appointed service provider for construction of 5km internal road in Pikoli i by 31 March 2022	Practical completion certificate for 5km Pikoli internal road.	Issuing of final completion certificate to appointed service provider and retention payment for construction of .5km internal road in Pikoli by 30 June 2022	Final completion certificate and Proof of retention payment for 5km Pikoli internal road.		QBSD 4
		Surfacing and Paving of 4km of Peddie Town Streets phase 3 by 30 June 2022	Completion of 4km Surfacing and Paving of Peddie Town Streets Phase 3 by 30 June 2022	R5,657,009	Surfacing of Peddie Town Streets - Phase 2	Compile a progress report,conduct site meeting,payment service provider for eurfacing and Paving of Peddie Town Street Phase 3 by 30 September 2021.	Progress report,site meeting minutes, attendance register and proof of payment for surfacing and paving of Peddle Town Street Phase 3.		minutes, attendance register	lasuing of practical completion certificate for construction of Surfacing and paving of Peddie Town Street Phase 3 by 31 March 2022	Practical completion certificate for construction of Surfacing and Paving of Peddie Town Street Phase 3	Issuing of final completion certificate for construction of Surfacing and paving of Peddle Town Street Phase 3 by 30 June March 2022	Final completion certificate for construction of Surfacing and Paving of Peddie Town Street Phase 3		QBSD 5
		Number of Hawkers Stalls Contructed by 30 June 2022	Construction of 20 Hawkers Stalls in Peddie Town by 30 June 2022	R2,392,000	Not Applicable	Appointment of consultant ,Development of preliminary design report and payment of service provider for the construction of 20 Hawkers Stalls in Peddie Town by 30 September 2021	Consultant appointment letter, Preliminary design report and Proof of payment for Construction of 20 Hawkers Stalls in Peddie Town.	construction of 20 Hawkers		Development of progress report on construction of 20 Hawkers stalls in Peddie Town by 31 March 2022			Practical completion certificate for construction of 20 Hawkers Stalls in Peddie Town.		QBSD 6
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ategy	Objective	Key Performance Indicator	Annual Target	Budget	Baseline	Quarter One(1)Target	Quarter One (1) Evidence Required	Quarter Two (2) Target	Quarter Two (2)Evidence Required	Quarter Three (3) Target	Quarter Three (3) Evidence Required	Quarter Four (4) Target	Quarter Four (4) Evidence Required	Custodian	KPI NO

Strives to ensure the To create an Number of developmental Conduct Quarter Two:Skills | Quarterly report on Skills Conduct Quarter Three: Skills Quarterly report on honey value | Conduct Quarter Four Quarterly report on Networking | Director Community | LEDSD 1 Two (2)developmental Not Applicable Not Applicable 0 developmental creation of wealth using all available enabling environments that programmes provided for Ngqushw entrepreneurs through Ngqushwa programmes provided to Ngqushwa Entrepreneurs development of Honey entrepreneurs, Networking elopment on Honey value Added duction by 31 March 2022 development and att programme provided in Development on Honey entrepreneurs and Quarter repreneurs by 30 June 2022. entrepreneurs and attende elopment and attendance Two Networking session to Ngqushwa Entrepreneurs by 31 December 2021. natural resources. omotes the Entrepreneurial Ecosystem by 30 Skills development and 2019/20 heritage & tourism and strategic pacitation of June 2022 letworking Session) through SME's,Developm partnerships to psystem by 30 June 2022 of Local Economy nomote sustainal and Employme nomic growth. LED Strategy Number of BIGM Programmes Development of terms of Terms of reference on Appointment letter of service Development of Business Signed operational report developed by service provider Development of Business operational report on mentoring o Signed operational report One Service provider appoint Appointment of service Director Community LEDSD 2 for mentoring of Honey producers through BIGM reference to appoint a service provider for mentoring of provider appointed for mentoring of Honey operational report on mentoring of Honey producers by 31 March 2022 rovided by 30 June 2022. mentoring of Honey vider for mentoring Honey producers by 31 Honey producers by 30 June programme 30 June 2022 Honey producers by 30 December 2021 producers September 2021 One (1) SME capacitated in Quarterly report on One (1) One (1) SME capacitated in construction by 31 SME's capacitated. construction by 31 March 202 One (1) SME capacitated in Construction in Quarterly report on One (1) SME's capacitated. Number of SME's capacitated in Two (2) SME's capacitated in Not Applicable Not Applicable Not Applicable Not Applicable Director Community LEDSD 3 struction by 30 June 2022 estruction by 30 June 2022 construction by 31 December 2021 2019/20 Quarterly report on
maintainance of Municipal facilities,proof of payment

Quarterly report on
Maintainance of Community Service
Offices and Technical Services by 31 maintainance of Municipal facilities,proof of payment To manage quality basics services provisioning in order maintenance of Maintainance of Corporate
Service Department Offices by maintainance of Municipal facilities, proof of payment Number of quarterly report dev Four (4) Quarterly report Maintainance of Main Maintainance of Traffic Services Director Community LEDSD 4 Building Offices by 31 on maintainance of Municipal eloped on maintainance o maintainance of Municipal Department and Hamburg Services Six (6) Municipality facilities acilities by 30 June 2022. December 2021 Satellite Offices by 30 June 2022 facilities, proof of payment to ensure rendering of sustainable and affordable services and affordable services and facilities by morate Services facility Main Buildings ,Community Services facility. Technical to the communities of Ngqushwa Services Treffic Services Department facility and Hamburg Sattelite Office) by 30 June 2022 To promote an Number of Coastal Management Committee meeting held by 30 June Four (4) Coastal Manager Quarter 1 Coastal Signed Quarterly report on Costal Management Quarter 2 Coastal igned Quarterly report on Quarter 3 Coastal Manageme Signed Quarterly report on Quarter 4 Coastal Management Signed Quarterly report on Costal Management LEDSD 5 Coastal Guerner 1 Coastal Management Committee meeting held by 30 September Committee meeting, Minutes Grant Management Committee meeting, Minutes meeting held by 31 Committee meetings held by 30 Committee meeting held by 31 Costal Management Committee Committee meeting held by 30 Costal Management Committee m
Committee meeting.Minutes March 2022 Services June 2022 meeting, Minutes and agenda June 2022 of the meeting. growth and maintain 2022. the healthy balance Committee meeting Minutes and agenda of the meeting. December 2021 tween the recurces used and renewability on Ocean Environm by 2022 To manage planning Number of Land Use Schemes and land developed by 30 June 2022 One (1) Land Use Scheme R559.434 Development of Terms of Land Use Scheme Terms of Appointment of service Land Use Scheme Inception Development of Draft Land Use Director Community LEDSD 6 Service provider appointment letter (Land Use produce inception report on Land Use Scheme by 31 March 2022 To create a and land conductive spatial development in line environment to with the General address the Social, Principles of the sconomic, Spatial Planning and environmental and Land Use cultural needs of the Management Act 16 communities in order of 2013 (SPLUMA). create veloped (draft) by 30 June reference and Advertisement provider for Land Use appointment letter (Land Scheme and Inception report Scheme) and Inception Report Agenda and Attendance Scheme by 30 June 2022 Development of Draft Land Plan/strategy in reference and Land Use Scheme Proof of advert Services for Land Use Scheme by 30 by 31 December 2021 report on Land Use Scher to ensure sustainable and related development in legislation by 2022 development in accordance with Spatial Planning & Management principles and **KPA 4: FINANCIAL VIABILITY AND MANAGEMENT WEIGHT: 20** Strategy Budget Quarter One (1) Evidence Quarter Two (2) Target Quarter Two (2) Evidence Key Performance Indicator Annual Target Quarter One(1)Target Quarter Three (3) Target Quarter Three (3) Evidence Quarter Four (4) Target KPI NO Quarter Four(4) Evidence Number of Dreft Annual Financial Development 1 set of GRAP compliant Annual Financial R4 010 964 To be financial vial 2019\20 Audited Signed AFS and Not Applicable Not Applicable Not Applicable BTO 1 ot Applicable atements developed by 30 June Submission of 1 set Grap ancial planning municipality (self -Annual Financia sustainability) for and reporting Statements by 30 June 2022 Statements compliant Annual Financial by AGSA through budget management best practices and interdepartmental effective service atements to Auditor General by 31 December elivery. coordination by Review of 5 year financial plan (Annual budget) by 30 June 2022 Approved 5 year financial plan(Annual budget)by 30 June 2022 2020/21 Approved Submission of Budget Process Plan Council Budget Process Plan to Council by 30 Resolution Not Applicable Not Applicable 1. Development of budget 1.Section 72 report Council Final 2022/23 financial plan (final 2022/2023 Final budget council CFO BTO 2 resolution

2. budget) submitted to council for 2020//21 Adjusted financial plan approval by 30 June 2021 implementation for 2020/21 as per August 2021. section 72 of the MFMA and submitted to Council for approval. 2. (adjusted budget) council Development of adjusted financial resolution. Development of adjusted financial resolution.
plan (budget adjustment) for 2020/21 3. 2022/23 Draft financial plan nancial year and submitted to ouncil by 28 February 2021. (draft budget) council resolution. 3.Draft 2022/23 financial plan (draft budget) submitted to council by 31 March 2021 Number of SCM compliance reports developed by 30 June 2022 Four (4) SCM Compliance reports by 30 June 202 ent of 2020/21 Signed 2020/21 quarter four Development of 2021/22 SCM Compliance Report Quarter 1 SCM Compliance Signed 2021/22 quarter one SCM Compliance Report Development of 2021/22 Quarter two Signed 2021/22 quarter two SCM Compliance Report by 31 SCM Compliance Report velopment of 2021/22 Quarter Signed 2021/22 quarter three CFO вто з Quarter 4 SCM Compliance Supply Chain eports by 30 June 2022 three SCM Compliance Report SCM Compliance Report Compliance repo Management through development and developed in Report by 30 September 2021. Report by 31 December 2021. March 2022 v 30 June 2022 2020/21 reviewing of internal controls b 2022

	Ensuring sound financial planning and reporting through budget management best practices and interdepartmental coordination by 2022	Number of Section 52d developed by 30 June 2022	4 Section 52d reports Development as per MFMA by 30 June 2022	re		2020/21 Quarter four Section 52d report developed, signed and submitted to council for approval by 30 September 2021		r 2021/22 Quarter One Section 52d report developed, signed and submitted to council for approval by 31 December 2020		2021/22 Quarter two Section 52d report developed ,signed and submitted to council for approval by 31 December 2021	Signed 2021/22 Quarter two Section 52d report council resolution	2021/22 Quarter three Section 52d report developed ,signed and submitted to council for approval by 31 December 2021		CFO	BTO 4
Strategy	Objective	Key Performance Indicator	Annual Target	Budget B	Baseline	Quarter One(1)Target	Quarter One(1) Evidence Required		VERNANCE AND PUBLIC PA Quarter Two (2) Evidence Required		Quarter Three(3) Evidence Required	Quarter Four (4) Target	Quarter Four (4) Evidence Required	Custodian	KPI NO
To promote a culture of good governance and stakeholder involvement.		Review of 2021/22 IDP by 30 June 2022.	Approved Final 2022/23 IDP by 30 June 2022	R288,810 20		Submission of 2022/2023 IDP/Budget & PMS Process Plan to Council. Conduct IDP/Budget& PMS Rep Forum by 30 September 2021	Process Plan Council Resolution, Quarterly Report on rep forum conducted Rep Forum Radio Advert,	Conduct IDP/Budget& PMS Rep Forum on Situation Analysis by 31 December 2021		Conduct Strategic Planning Session and Submit Draft 2022/2023 IDP to Council by 31 March 2022.	Strategic Planning session report, Proof of Submission of Draft 2022/2023 IDP (Council resolution) and proof of payment	Conduct IDP/Budget and PMS Roadshows on Draft 2022/23 IDP/Budget and Submit Final 2022/2023 IDP to Council by 30 June 2022	Roadshow Advert /Notice Report on roadshows conducted and Proof of submission of Final 2022/2023 IDP (Council Resolution)	Municipal Manager	GGPP 1
	Internal and external	Number of Stakeholder Data base developed and programmes Implemented in the Communication Action Plan by 30 June 2022	Stakeholder Data base developed and 20 programmes implemented in the Communication Action Plan by 30 June 2022	C	020/21 communication ction Plan	Development of stakeholder database and 5 programmes implemented in the Communication Action Plan by 30 September 2021		5 programmes implemented in the Communication Action Plan by 31 December 2021		5 programmes implemented in the Communication Action by 31 March 2022	Quarterly Report on 5 Communication Action Plan Programmes	5 programmes implemented in the Communication Action by 30 June 2022	Quarterly Report on 5 Communication Action Plan Programmes	Municipal Manager	GGPP 2
			To procure Audit Management System with CAATS data interrogation capability by 30 June 2022.	R118,755 No		Terms of reference and Advertisement of Audit Management System with CAATS data Interrogation capability by 30 September 2022	Terms of reference and proof of advert	Procurement of Audit Management System with CAATS data interrogation capability by 30 June 2022	Proof of Procurement of Audit Management Syste, with CAATS data interrogation capability	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Municipal Manager	GGPP 3
	To continuously ensure that NLM has and maintains an effective process of risk management by 2022	Number of Fraud and Risk meetings by 30 June 2022.	Ensure that four Quarterly Fraud and Risk Committee meetings seat by 30 June 2022	Ri M	isk Committee	Conduct one quarterly Fraud and Risk Committee meeting by 30 September 2021	Minute of the meeting,agenda,attendance register of Fraud and Risk Committee Meeting	Conduct one quarterly Fraud and Risk Committee meeting by 31 December 2021	meeting,agenda,attendance	Conduct one quarterly Fraud and Risk Committee meeting by 31 March 2022	Minutes of the meeting,agenda,attendance register of Fraud and Risk Committee Meeting	Conduct one quarterly Fraud and Risk Committee meeting by 30 June 2021	Minute of the meeting, agende, attendance register of Fraud and Risk Committee Meeting	Municipal Manager	GGPP 4
		Number of Fraud,Ethics and Risk awareness workshop conducted by 30 June 2022.	One Fraud,Ethics and Risk awareness workshop conducted by 30 June 2022.	an	ne Fraud,Ethics nd Risk workshop 2019/20	Not applicable	Not applicable	Not applicable	Not applicable	Conduct formal annual Fraud,Ethics and Risk awareness workshop by 31 March 2022		Not applicable	Not applicable	Municipal Manager	GGPP 5
		Number of reports on implementation of Risk Management action plans submitted to Audit Committee by 30 June 2022	Two (2) quarterly reports on Implementation of Risk Management action plan submitted to Audit Committee by 30 June 2022	Ma Re	our quarterly Risk lanagement eport developed 2019/20	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Submission of Quarter 3 report on the Implementation of Risk Management Action Plan to Audit Committee by 31 March 2022	Signed quarterly report by internal audit to Audit Committee on the implementation of Risk Management Action Plan and Audit Committee Agenda	Submission of Quarter 4 report on the Implementation of Risk Management Action Plan to Audit Committee by 30 June 2022	Internal audit to Audit	Municipal Manager	GGPP 6
		Number of Audit Committee Report submitted to Council by 30 June 2022		Aι	udit Committee	Tabling of Quarter 1 Audit Committee report to Council by 30 September 2021	Council agenda and Quarter1 signed audit committee report	Committee report to Council		Tabling of Quarter 3 Audit Committee report to Council by 31 March 2022		Tabling of Quarter 4 Audit Committee report to Council by 30 June 2022	Council agenda and Quarter 4 signed audit committee report	Municipal Manager	GGPP 7
	Counci by 2022	2021/22 Annual Internal Audit Plan developed and submitted to Audit Committee for approva by 30 June 2022	One(1) 2021/22 Annual Internal Audit Plan developed and submitted to Audit Committee for approval by 30 June 2022	Int	temal Audit ction Plan	Development of 2021/2022 Annual Internal Audit Plan and submitting to Audit Committee for approval by 30 September 2020	Audit Plan and Audit Committee minutes	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Municipal Manager	GGPP 8
	Provide legal services to the Municipality, ensure that the legal risks are identified and adressed in accordance with applicable legistations.	Number of Disciplinary board meetings held by 30 June 2022	Four (4) Disciplinary board meetings held by 30 June 2022	me	eeting conducted	One Disciplinary board meeting held by 30 September 2021.	Quarterly report on the sitting of Disciplinary board meeting,Meeting Invitation,Agenda and Attendance register	One Disciplinary board meeting held by 31 December 2021.		One Disciplinary board meeting held by 31 March 2022.	Quarterly report on the sitting of Disciplinary board meeting, Meeting Invitation, Agenda and Attendance register	held by 30 June 2022.	Quarterly report on the sitting of Disciplinary board meeting, Meeting Invitation, Agenda and Attendance register	Municipal Manager	GGPP 9
	participatory democracy by	Conduct 2020/21 Annual Report Roadshows for tabling of 2019/20 Audited Annual Report by 30 June 2022	Conduct One (1) 2020/21 Annual Report Roadshows by 30 June 2022		019/20 Annual eport Roadshows	Not Applicable	Not Applicable	Development of 2020/21 Draft Unaudited Annual Report and table to Council for noting by 31 December 2021	resolution noting 2020/21 Draft Annual Report	Tabling of oversight report to council for approval ,Conduct 2020/21 Annual Report Roadshow and Tabling of 2020/21 Annual Report to Counci for approval by 31 March 2021	roadshows conducted and Council resolution approving	Not Applicable	Not Applicable	Municipal Manager	GGPP 10
	towards issues of the vulnerable	Number of SPU programmes for the valunerable groups implemented by 30 June 2022		R398,261 No		One SPU programme conducted by 30 September 2021	Quarterly report and attendance register of the the event	One SPU programme conducted by 31 December 2021	Quarterly report and attendance register of the the event	One SPU programme conducted by 31 March 2022	Quarterly report and attendance register of the the event	One SPU programme conducted by 30 June 2022	Quarterly report and attendance register of the the event	Municipal Manager	GGPP 11
	groups through mainstreaming same into all municipal processes and programmes by 2022.														
	mainstreaming same into all municipal processes and programmes by														

Approved by :		Date: March 2021					-
	Clir.D.Ncanywa	Tracer -					
	Mayor NLM						
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